USC Institute on Inequalities in Global Health

ANNUAL REPORT

2019-20

WWW.GLOBALHEALTH.USC.EDU
When I accepted the opportunity to lead the Institute on Inequalities in Global Health (USC IIGH) two years ago, my primary interest was to work with stakeholders, educators, students and policy leaders at USC and around the world to confront the broad spectrum of health-related disparities that undeniably exist in our communities. In the last year, as we were diligently working to improve existing programs and seeking to develop compelling new research avenues, we of course did not envision the ways in which the world would be turned upside down, and in turn the urgency this would generate for the work we do.

With hourly increases in the number of COVID-related infections and deaths, and a cascading and worsening economic crisis, the devastating impacts on human rights and our collective health here in Los Angeles and globally this year has been unlike any other. While in times like these it may feel like we face outsized challenges, there are always best practices to guide us forward, there will always be hope. And this is why the Institute on inequalities in Global Health exists.

Through all of the difficult times, slivers of positive news have begun to emerge from this pandemic. We have seen the mobilization of local individuals and local resources that help feed and support at-risk communities and push for vaccine equity. We have seen young leaders grow from local to global activists, realizing the shared fight. We have seen a renewed sense of solidarity in shared civil actions, and long-awaited attention to structural racism domestically in the U.S. and the world over in ways that governments and institutions of power can no longer ignore. All in ways that we could not have imagined even a year ago.

In the last few months, we have had to adjust every concept and modify every activity in the face of the COVID-19 pandemic, and as a result at USC IIGH we have been even busier than usual. This, our second annual report, proudly chronicles tangible indicators of progress and success including in research, the creation of educational opportunities for students across USC, the development of key partnerships, participation in significant events, and the launching of numerous publications. In line with our strategic plan, we have worked with close to a dozen USC schools on educational activities in the US and around the world, hosted myriad public discussions and collaborations on multidisciplinary projects, launched projects with partners in over 35 countries, and signed Memorandums of Understanding with key strategic partners in different parts of the world. This report provides a snapshot of what we have been doing, and where we aim to go, not just in the face of the challenges we face, but in support of seeking collaborative solutions.

As we collectively chart our deliberate but essential path forward, we are grateful to the students, educators, policy leaders, and others who have worked with us to dedicate their efforts and resources to addressing not only COVID, but the broad spectrum of health-related disparities that exist in our communities. This pandemic has brought into sharp focus the interconnectedness, the indivisibility and inalienability of the human rights agenda from the global health agenda. The Institute is ready to seize this opportunity to bring these missions together to deliver a truly sustainable future, one that truly leaves no one behind. Will you join us?
OVERVIEW

At the USC Institute on Inequalities in Global Health, faculty and students work across disciplines to address the disparities, inequalities and broad determinants of health that impact our world. University-wide and driven by excellence in research, education and action, the Institute aims to address those issues that are too complex to have a natural home with any single researcher, department or school.

The USC Institute on Inequalities in Global Health fosters inclusive approaches to global health that engage medicine, public health, law, social science, human rights, economics, policy, communications, social work and other fields.

FOCUS AREAS

USC IIGH focuses on four key areas:

- Sexuality, Gender and Human Rights
- Sustainability, Power, Poverty and Mobility
- Urban Health in the 21st Century
- Communication, Technology and Innovation

OUR MISSION

To work with partners at USC and around the world to address health-related disparities and inequalities, taking a multidisciplinary approach to advance the evidence base about what works, train the next generation of leaders, and inform public policy.

RESEARCH

The Institute tackles existing and emerging global health concerns using a multidisciplinary approach to expand the evidence about what works, what doesn't, and what is needed.

EDUCATION

The Institute works across USC and with partners around the world to train the next generation of global health leaders.

POLICY ENGAGEMENT

The Institute contributes to shaping public policy to reduce health-related disparities and inequalities.
The USC Institute on Inequalities in Global Health, a pan-university institute housed within the Keck School of Medicine, works with a broad range of faculty and student partners across the university and in the city of Los Angeles to buttress our work with a truly multi-disciplinary approach to addressing global health issues.

SDG Leadership Academy: Engagement with the Office of Los Angeles Mayor Eric Garcetti

As part of the ongoing collaboration between USC IIGH and the Office of Los Angeles Mayor Eric Garcetti, 12 students from across the university were chosen to participate in the SDG Leadership Academy to apply a human rights analysis in support of the Mayors office engagement with the United Nations Sustainable Development Goals (SDGs) across myriad projects.

Global (HEALTH+LAW)

The USC Law & Global Health Collaboration (LGH) advances scholarship and sponsors lectures and public discussions at the intersection of law and global health. Virtually all significant global health topics raise challenging legal issues which are better understood and addressed when considered from a multidisciplinary perspective. LGH is supported by the USC Provost’s Office Research Collaboration Fund. This year topical areas of focus included transgender health and rights, the ethics and legal issues around self-care intervention, and COVID-19.

The 2020 Los Angeles Global Health Conference (LAGHC), titled “2020 and Beyond: A Spotlight on a Shared Future”, was a full-day multidisciplinary conference organized and executed by medical, public health and undergraduate students from USC, UCLA and UC Riverside. USC IIGH organized USC’s engagement in this conference. Held at UCLA, it highlights the growing relationship between USC and partner universities within the greater Los Angeles area.
USC IIGH advances diverse and innovative multi-disciplinary research projects that respond to global health knowledge gaps and help inform policy and programmatic action. Examples of this work include:

**New York City, NY, USA**

Project: Research on the impacts of laws relating to sexual and reproductive health on access and uptake of sexual and reproductive health care, information and education
Funder: United Nations Population Fund (UNFPA)

**South East Asia and Latin America Regions**

Project: Creating human rights-based laws and policies on drugs and drug use: drawing on lessons learnt from assessing HIV-related laws and policies in Africa
Funder: University of Essex

**São Paulo and Salvador, Brazil**

Project: Effects of the COVID-19 outbreak on the sexual and mental health of adolescent and adult men who have sex with men and transgender women in Brazil
Funder: French National Research Agency on HIV and Viral Hepatitis: sub-grant from Lyon University, France
Collaborators: Universidade Federal da Bahia, Universidade de São Paulo, Universidade do Estado da Bahia, Universidade Católica de Santos and Universidade Federal de Minas Gerais, Brazil; Lyon University, France

**Sub-Saharan Africa**

Project: Evaluation of the Africa Regional HIV Grant: Removing Legal Barriers to address human rights issues faced by vulnerable communities in Africa
Funder: UNDP Regional Service Centre for Africa Locations: Botswana, Côte D’Ivoire, Kenya, Malawi, Nigeria, Senegal, Seychelles, Tanzania, Uganda and Zambia
Collaborator: African Population and Health Research Center

21 External Collaborating Partners and Organizations
12 Countries where projects are currently happening
23 Ongoing research projects
RESEARCH HUB FOCUS

Nairobi Hub

Building on initial groundwork towards creating a hub in East Africa carried out in 2019, USC IIGH is involved in a range of diverse and innovative projects with our Kenya-based partners. This work includes projects with Amref Health Africa, the African Population & Health Research Center (APHRC), and the Kenya Legal & Ethical Issues Network on HIV and AIDS (KELIN).

Featured Partnership: USC IIGH and Amref Health Africa

Amref Health Africa is Africa’s largest indigenous health non-governmental organization, dedicated to increasing sustainable health access to communities in Africa. USC IIGH and Amref have an MOU encompassing research and education, which has led to a range of ongoing projects addressing such issues as COVID-19, law, policy, self-care initiatives, and the role of community health workers. For example, our recently awarded Zumberge grant looks at how community health workers and self-care interventions might alleviate COVID-induced stress on health systems while improving access to services for communities. With additional support, we have also begun a project examining laws, regulations, and policies enacted in response to COVID-19 in Kenya and Uganda.

Due to CVOID-19 imposed travel restrictions, USC IIGH Fellows were not able to travel in this period.
Global Commission on HIV and the Law

Supported through a grant from the United Nations Development Programme (UNDP), USC IIGH conducted an evaluation of the relevance, effectiveness and impacts of the Global Commission on HIV and the Law at global, regional and national levels from 2012 to the present. Results highlight the important contributions of the Global Commission to the lives of people living with and affected by HIV, and the legal environments needed to best support them. Findings also point to success factors for global commissions more generally, with a view to informing future efforts.

World Health Organization (WHO) Sexual, Reproductive, Maternal, Newborn, Child and Adolescent Health (SRMNCAH) Policy Survey

USC IIGH carried out the validation of the legal questions that formed part of the World Health Organization (WHO) Sexual, Reproductive, Maternal, Newborn, Child and Adolescent Health (SRMNCAH) Policy Survey. With a view to helping countries better understand their SRMNCAH-related laws, across all UN languages IIGH compared national responses to questions about their laws with the laws that countries uploaded to substantiate their answers. This work is informing national dialogues about effective legal and policy environments as well as future rounds of this global survey.

Collaborators: World Health Organization

Improving Neonatal Quality of Care

USC IIGH has been providing technical support to the World Health Organization to help ensure that WHO’s 'Standards for improving the quality of care for small and sick newborns in health facilities' include adequate attention to human rights concepts and norms in how the standards are written and in how they are rolled out. This encompasses indicators on rights in health service delivery as well as user satisfaction with services.

Featured Visiting Fulbright Scholar

Featured Visiting Fulbright Scholar Sharon Fonon, MBBCh, DOH, DEpi, FFCH, PhD, MASSAf, Co-director, Consortium for Advanced Research Training in Africa and Professor, School of Public Health, University of the Witwatersrand, Johannesburg. Her work at USC IIGH focused on health policy development and implementation, health systems research, and training and curriculum development.
USC IIGH offers students an array of fellowships, internships, courses and other opportunities to learn about addressing global health and inequalities.

Health and Sustainable Development: Perspectives from Costa Rica

USC IIGH provides students the opportunity for immersive learning in Costa Rica about health and sustainable development. The course explores how climate change, biodiversity loss, migration, sustainable development, health systems, and human rights relate to health among populations in Costa Rica. Students meet with community groups, the Ministry of Health, NGOs, and other agencies in both urban and rural settings. Due to COVID-19, this course was cancelled in 2020 with related virtual educational events held in lieu of the course.

Global Health Governance and Diplomacy in Practice in Geneva, Switzerland

USC IIGH provides students the opportunity to participate in the annual World Health Assembly held at the World Health Organization in Geneva, Switzerland, and to learn from representatives of global health governance institutions including UNAIDS, GAVI, WTO, and more. As delegates, students witness health diplomacy and governance in action on the global stage. Due to COVID-19, this course was cancelled in 2020, with related virtual educational events held in lieu of the course.

USC IIGH Student Advisory Council

USC IIGH brings together a multidisciplinary group of student leaders to serve as the Institute’s Student Advisory Council (SAC). SAC members actively inform, shape and improve student engagement and programming, and gain valuable experience as well as special access to a network of researchers, policymakers and advocates addressing inequalities in health worldwide. In 2019-2020, the multi-disciplinary group included students from the Keck School of Medicine of USC, USC School of Cinematic Arts, USC Dana and David Dornsife College of Letters, Arts and Sciences, USC Gould School of Law, USC Marshall School of Business, USC Sol Price School of Public Policy, and USC Viterbi School of Engineering.

Visiting Graduate Scholars

Beatrice Maina, MA (Kenya)  Susana Soto Tirado, MD (Colombia)  Herta Oliveira, RN, MPH (Brazil)

Graduate students at partner institutions come to USC IIGH for training and support in addressing inequalities in global health.
USC IIGH Case Competition

The annual USC Global Health Case Competition brought together teams of students from all disciplines across the University to tackle a critical global health challenge. Fourteen days after receiving this year’s case on maternal health, students proposed realistic, innovative solutions to a panel of expert judges. The winning team was selected to represent USC in the Emory Global Health Case Competition in March to compete virtually against other universities from around the world for a chance to win the cash grand prize.

Student Travel Symposium

Offering insights to students interested in the opportunities provided by USC IIGH, students from various degree programs across the University who had participated in USC IIGH activities shared about their time away, the work they do to prepare, and how they see these experiences shaping their career paths in global health and beyond.

Geographic Thinking and GIS for Global Health

USC IIGH hosted a Student Advisory Council Lunch and Learn event with Avery R. Everhart, a PhD candidate in Population, Health and Place within the USC Spatial Sciences Institute. The virtual event provided an introduction to geographic thinking and Geography Information Science (GIS) training, with an emphasis on its use in surfacing and addressing inequalities in global health.

Health Undocumented: Film Screening and Discussion

The USC IIGH Student Advisory Council hosted a film screening and discussion with Parveen Parmar, Todd Schneberk, and Heidy Pineda around immigration and health. Attendees were able to learn from leaders on immigration issues and meet with organizations within Los Angeles and at USC about ways to be involved to support the health and rights of immigrant population.

A Life in Global Health: Expect the Unexpected - Joel Breman

USC IIGH, in collaboration with the USC Dornsife Spatial Sciences Institute, hosted Dr. Joel Breman for a talk on his robust career in global health titled “A Life in Global Health: Expect the Unexpected.” Dr. Breman spoke about the lessons he has learned beginning in West Africa where he battled smallpox and measles as a physician-epidemiologist working for the United States Centers for Disease Control and Prevention.
POLICY ENGAGEMENT
FEATURED HIGHLIGHTS

The USC Institute on Inequalities in Global Health contributes expertise and research findings to scientific advisory panels, commissions and multilateral organizations to help shape public policy in ways that will address inequalities and improve global health outcomes.

Global Guideline: Self-care interventions for Sexual and Reproductive Health and Rights

USC IIGH is providing technical support to the World Health Organization as it updates its consolidated guideline on self-care interventions for sexual and reproductive health and rights. The current research focuses on how lessons learned relating to human rights and gender in the recent implementation of self-care interventions might help improve global guidance moving forward.

Lancet Commission on Gender and Global Health

The Lancet, one of the world’s highest caliber peer-reviewed medical journals, established a Commission on Gender and Global Health, jointly coordinated with the United Nations University International Institute for Global Health (UNU-IIGH) and the Centre for Gender and Global Health at University College London (UCL). Our own Prof. Sofia Gruskin was asked to serve as a Commissioner. Through rigorous research, scientific papers and public events, work over the next years will highlight the role that gender plays in health outcomes and identify strategies for action and improvement.

Cross-Cutting Global Conversations on Human Rights

In 2019, USC IIGH in partnership with Occidental College’s Young Initiative on the Global Political Economy, Arizona State University, and Indiana University gathered thought leaders from around the world for a two-day workshop on the global crises impacting human rights and ways in which these challenges can be addressed. Participants focused on strategies for the evolution of human rights that address the linked crises in global governance and the rise of global xenophobia. Publications and videos intended to shape global discourse have followed.

Global Evaluation: HIV- and SRHR-related legal and policy environments in Sub-Saharan Africa

USC IIGH recently completed an evaluation of a regional project on HIV- and SRHR-related legal and policy environments in Sub-Saharan Africa implemented by the United Nations Development Programme with support from the Swedish International Development Cooperation Agency (Sida), one of the largest bilateral funders of health globally. Following receipt of the evaluation report, Sida initiated additional discussions with USC IIGH about the evaluation findings, and their broader implications for Sida’s regional funding strategy.
POLICY ENGAGEMENT

International AIDS Conference 2020

USC IIGH had five abstracts accepted at the 23rd International AIDS Conference, covering a range of topics including: support for the judicial response to HIV and TB in sub-Saharan Africa; the need to leverage regional spaces to effect positive HIV-related national legal and policy change; the removal of legal barriers to accessing HIV services in Malawi; the waxing and waning of space for civil society space in the current HIV response; and addressing sexual health, sexual rights, and sexual pleasure in HIV-related interventions.

Sustainable Development Goals: Collaboration with the Office of the Mayor of the City of Los Angeles

USC IIGH has a partnership with the LA Mayor’s office of International Affairs that dates back several years. Building on the range of previous collaborations, during the summer of 2020, USC IIGH worked with this office on several projects across a broad range of policy issues, as well as sponsored the SDG Leadership Academy which gave 12 students from across the university the opportunity to collaborate with students from Occidental College, Arizona State University, and UCLA, to help integrate global norms into the work of the Mayors’ Office.

Plan C: Reframing Self-Managed Abortion as Empowering Rather than Dangerous

USC IIGH hosted Francine Coeytaux, Founder, Plan C, to discuss the global history of self-managed abortions using pills. Starting in Europe and Brazil, and increasingly spreading across Asia and Africa, the meeting shed light on the ways access to these pills has been limited in the US and how COVID-19 can serve to improve access in the US and around the world.
To address the social, economic, legal and environmental inequalities influencing health during the COVID-19 pandemic, the USC Institute on Inequalities in Global Health is playing its part to:

- Ensure the ongoing global response unfolds as equitably as possible
- Study and address both new and heightened inequalities caused by the pandemic
- Share new learnings with the institute’s students, partners, and the world

**Current COVID-19 Research Focus**

To address rising human-rights concerns in the context of COVID, USC IIGH has launched efforts with partners at the global level and in countries in Asia, Africa, and Latin America. This includes:

- Improving understanding of the intersection of COVID-19 and inequalities in Africa, Asia and the Americas. Identifying and promoting effective policy and program responses that successfully reduce the spread and impacts of the virus particularly among key and vulnerable populations
- Developing lessons applicable to public health more broadly
- Working with the WHO and UNAIDS to produce policy guidance that ensures attention to equity and rights in national responses, including "Rights in the Time of COVID-19 — Lessons from HIV for an Effective, Community-Led Response, and "Addressing Human Rights as Key to the COVID-19 Response."
- Providing support to Kenyan partners on addressing inequalities in regulations for the prevention, control and suppression of COVID-19
- Addressing the effects of COVID-19 on the sexual and mental health of Brazilian adolescent and adult men who have sex with men and transgender women
- Publication of Health & Human Rights in a Post-Pandemic World," in BMJ Global early in the COVID-19 pandemic. Written with key partners, this article suggests key issues to be, suggesting key issues to be addressed if health and human rights are truly to be at the center of global efforts to build back for the better
- Planning a series of activities on global equity and rights-oriented research in the time of COVID

**David Nabarro - Addressing the Dual Challenges of Climate Change and COVID-19**

With welcoming remarks from USC President Carol Folt, USC IIGH hosted David Nabarro, World Health Organization Special Envoy on COVID-19, for a seminar on the challenges posed by the COVID-19 pandemic and climate change, and the ways in which students and the broader USC community can engage and work to address these challenges.

**Jen Kates - What Will it Take to Distribute a COVID-19 Vaccine in the U.S?**

In the days before the US election, Jen Kates joined the USC Institute on Inequalities in Global Health for the final Virtual Lecture Series Event of the fall, focusing on the key challenges to distribution and administration of COVID vaccines to people across the US, and what electing Biden could potentially mean for curtailing the spread of COVID-19.
This Week in Global Health With IIGH

Available on our YouTube channel, this series highlights a diverse range of thought leaders in global health reflecting on the positives and negatives they are witnessing in the current moment. Our goal is to help facilitate conversations between the local and the global, across continents and disciplines, to highlight new developments and promising practices.

Pascale Allotey - Director of the United Nations - University International Institute for Global Health (UNU-IIGH)

Rajat Khosla - Human Rights Advisor, World Health Organization

Faysal El Kak - Senior Lecturer of Health Behavior, Sexuality & Public Health, Faculty of Health Sciences, American University of Beirut

Parveen Parmar - Chief, Division of Global Emergency Medicine, Keck School of Medicine USC

12 (so far)
This Week in Global Health Interviews

1,000+
Program views

300+
New Twitter followers

5,300+
Profile visits

200+
New Instagram followers

40,000+
New website visitors

185k+
Tweet impressions

New USC IIGH Website

USC IIGH Events

Erin Bromaghim - Localizing the United Nations Sustainable Development Goals in the City of Los Angeles
Herta Oliveira - Oral HIV Self-Testing and Men Who Have Sex with Men in Brazil
David Nabarro - Addressing the Dual Challenges of Climate Change and COVID-19
Self-care and Health: The Interplay of Technologies, Ethics, and Human Rights – in partnership with USC LGH, ICT and the mHealth Collaboratory
This Sacred Earth & The Climate Crisis: What’s Real and What We Can Do with Jeremy Kagan
“Ensuring Human Rights in the Provision of Contraceptive Information and Services”, In partnership with WHO
“Health Undocumented” Film Screening and Discussion
Avery Everhart - Geographic Thinking and GIS to Address Global Health Inequalities
Jen Kates - What Will it Take to Distribute a COVID-19 Vaccine in the U.S?

20
Sponsored Events

Pascale Allotey - Addressing Gender, Equity and Marginalization in Global Health: Moving from Reductionism to Complexity
Colleen Kraft - Politics and Policies: Fighting for the Health and Well-Being of Children at the Border
Homer Venters - Immigrant Health in ICE Detention: A Panel Discussion
Joel Breman - A Life in Global Health: Expect the Unexpected
Nancy Krieger - Structural Racism & the People’s Health: History & Context Matters
Joel Lamstein - Issues to Consider in Implementing Global Health Programs
2019 Student Travel Symposium
2020 Global Health Case Competition
Francine Coeytaux - Plan C: Reframing Self-Managed Abortion as Empowering Rather than Dangerous

3,400+
Registered attendees
Inclusion of human rights in sexual and reproductive health programming: Facilitators and barriers to implementation

Results-based financing to increase uptake of skilled delivery services in The Gambia: Using the “three delays” model to interpret midline evaluation findings

Global health and human rights for a post-pandemic world

Twenty five years after the Beijing Declaration we need to reaffirm that women’s rights are human rights

HIV recency testing: Should results be disclosed to individuals tested?

Between progress and backlash: Protecting sexual rights and reproductive rights
Gruskin S, published in Open Global Rights

Expanding the role of paralegals: Supporting realization of the right to health for vulnerable communities
Wirya A, Larasati A, Gruskin S and Ferguson L, published in BMC International Health and Human Rights

Prioritising human rights and equity in a GRADE-based framework to inform future research for sexual and reproductive health self-care

Prioritising human rights and equity in a GRADE-based framework to inform future research for sexual and reproductive health self-care

The Manila Declaration on migration and health: Commentary of the Association of Pacific Rim universities global health program
Withers M, Wipfl H, Schenker MB, Herbosa T and Tigo JV, published in BMC Health Services

Human rights and legal dimensions of self care interventions for sexual and reproductive health
Ferguson L, Fried S, Matsaseng T, Ravindran STK and Gruskin S, published in BMJ Global Health

A call for (renewed) commitment to sexual health, sexual rights, and sexual pleasure: A matter of health and well-being

Teledermatology: Meeting the need for specialized care in rural Haiti

A sexual and reproductive health and rights journey: From Cairo to the present

Nutrition and health improvements after participation in an urban home garden program

Eliminating stigma and discrimination in sexual and reproductive health care: A public health imperative
Hussein J and Ferguson L, published in Sexual and Reproductive Health Matters

Addressing social injustice in a human rights context

Social, economic, and political events affect gender equity in China, Nepal, and Nicaragua: A matched, interrupted time-series study
Withers M, Nguyen TT and Damell A, published in Global Health Action

“It’s changed our way of eating a lot”: Experiences of nutrition and health improvements after participation in an urban home garden program
Palar K, Hufstedler LL, Hernandez K, Chang A, Ferguson L, Lozano R and Weiser SD, published on United States Department of Agriculture website

A mixed-methods study of cultural beliefs about dementia and genetic testing among Mexicans and Mexican-Americans at-risk for autosomal dominant Alzheimer’s disease

Sexual health, sexual rights and sexual pleasure: Meaningfully engaging the perfect prince

Sustainable solutions to Los Angeles wicked problems: Using human rights to implement the SDGs in LA
STRATEGIC PLAN

2019-2024

OUR VISION:
A MORE JUST AND HEALTHY WORLD

OUR MISSION:
TO WORK WITH PARTNERS ACROSS USC AND AROUND THE WORLD TO ADDRESS HEALTH-RELATED DISPARITIES AND INEQUALITIES THROUGH RESEARCH, EDUCATION AND POLICY ENGAGEMENT

FOCUS AREAS:
(1) Sexuality, gender and rights
(2) Sustainability, power, poverty and mobility
(3) Urban health in the 21st century
(4) Communication, technology and innovation

RESEARCH
Expanding the evidence base about what works to advance global health

EDUCATION
Training the next generation of global health leaders

POLICY ENGAGEMENT
Informing public policy to more effectively contribute to global health outcomes

CROSS-CUTTING PRACTICES
• Multidisciplinary approaches to research, education and policy engagement
• Long-term partnerships with academic institutions, civil society organizations, governments and United Nations agencies

KEY OBJECTIVE
Conducting relevant global health research and disseminating research results across the four focus areas

KEY ACTIVITIES
• Conducting research and reviews
• Disseminating research findings, publications and scholarship
• Hosting conferences, workshops and events
• Hosting visiting researchers and scholars
• Expanding the Program on Global Health and Human Rights
• Establishing research and learning hubs

KEY PERFORMANCE INDICATORS
• # of USC faculty involved in IIGH research activities by school and type of engagement
• # and diversity of active research and funding partnerships each year (for IIGH itself and for faculty and students associated with IIGH)
• # of books, peer-reviewed publications, and abstracts per year by faculty and students associated with IIGH in each of the four focus areas
• Citation counts and downloads for products/publications associated with IIGH

KEY OBJECTIVE
Developing and providing hands-on interdisciplinary education and training programs

KEY ACTIVITIES
• Providing global health courses at undergraduate and graduate levels
• Organizing international immersion courses
• Offering Association of Pacific Rim Universities (APRU) courses
• Teaching online certificates and short courses
• Spearheading case competition
• Expanding fellowship programs
• Providing student practica and internships
• Arranging speaker series
• Establishing research and learning hubs

KEY PERFORMANCE INDICATORS
• # of students benefiting from IIGH teaching and training each year, differentiated by country of origin, geographic location, and type of program and/or course, with attention to qualitative measures including student satisfaction and success stories
• # of USC faculty involved in IIGH education activities by school and type of engagement
• # and diversity of active educational and funding partnerships each year (for IIGH itself and for faculty and students associated with IIGH)
• # of international visiting scholars working with IIGH each year

KEY OBJECTIVE
Contributing expertise and research findings to scientific advisory panels, commissions and multilateral organizations

KEY ACTIVITIES
• Conducting evaluations of regional and global health initiatives undertaken by major multilateral organizations
• Establishing policy-oriented documents, tools and technical reports
• Participating in high-level working groups, meetings, committees, conferences, workshops, advisory boards and panels
• Disseminating findings and key messages through social media, print media and television
• Establishing research and learning hubs

KEY PERFORMANCE INDICATORS
• # of IIGH-associated reports, tools, evaluations and other outputs integrated into global policy and programs
• Participation of IIGH faculty and staff on scientific committees, policy advisory panels, evaluations and similar processes
• # and diversity of active policy and funding partnerships each year (for IIGH itself and for faculty and staff associated with IIGH)